

1 Q. Provide copies of all benchmarking studies performed since 1992 relating to  
2 electrical system or generating station performance.

3

4

5 A. The only benchmarking study performed was performed by Haddon Jackson  
6 Associates, Inc. (HJA). Hydro engaged HJA in 2000 to do a benchmarking  
7 study of all of Hydro's hydroelectric generation (referred to Bay d'Espoir in  
8 the report). This study entailed collecting a large range of data and  
9 submitting it to HJA. This data was compiled and analyzed by HJA along  
10 with the data from 244 other stations or groups participating in the study.

11

12 Hydro is unable to provide the full text of the study results summary due to  
13 confidentiality agreements with HJA and the other participants. However,  
14 HJA has authorized the release of the study summary in a modified format to  
15 exclude the confidential information. The report as modified is attached.